



**NAMIBIA UNIVERSITY  
OF SCIENCE AND TECHNOLOGY**

**FACULTY OF COMMERCE, HUMAN SCIENCE AND EDUCATION**

**DEPARTMENT OF SOCIAL SCIENCES**

<b>QUALIFICATION: BACHELOR OF PUBLIC GOVERNANCE HONOURS</b>	
<b>QUALIFICATION CODE: 08BPGH</b>	<b>LEVEL: 8</b>
<b>COURSE CODE: PGM811S</b>	<b>COURSE NAME: Portfolio and Programme Management</b>
<b>SESSION: JULY 2022</b>	<b>PAPER: 1</b>
<b>DURATION: 3 HOURS</b>	<b>MARKS: 100</b>

<b>SECOND OPPORTUNITY EXAMINATION QUESTION PAPER</b>	
<b>EXAMINER(S)</b>	Mr. Fred Koita
<b>MODERATOR:</b>	Dr.A.Olivier (STRATEX)

<b>INSTRUCTIONS</b>
<ol style="list-style-type: none"><li>1. Answer any two (2) questions out of the three (3) questions.</li><li>2. Please write in legible handwriting and number the answers clearly.</li></ol>

**THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)**



### **Question 1**

- a) Identify one successful development project that was implemented in a Southern African country.
- b) What is a work breakdown structure?
- c) Create a work breakdown structure (WBS) for your specific project. This WBS should be in outline form, with at least three high level activities with no more than three tasks under each activity. Assign resources to each task, and list which skills would be needed to fulfil each task. The information from your identified project should guide your answer.

**(35)**

### **Question 2**

Describe the objective of having a project risk management plan in place and the benefits of project risk management can have in terms of project success. Relate this to your specific project identified.

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### **Question 3**

Explain what is meant by qualitative and quantitative risk analysis and how important these analyses are for the prioritising of risks. Relate this to your specific project identified.

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HEAD OF DEPARTMENT  
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A handwritten signature in black ink, consisting of a series of loops and curves.