



NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY
FACULTY OF COMMERCE, HUMAN SCIENCES AND EDUCATION
DEPARTMENT OF GOVERNANCE AND MANAGEMENT SCIENCE

QUALIFICATION: BACHELOR OF PUBLIC MANAGEMENT	
QUALIFICATION CODE: 07BPMA	LEVEL: 6
COURSE CODE: MPS621S	COURSE NAME: FINANCIAL MANAGEMENT IN THE PUBLIC SECTOR
SESSION: DECEMBER 2025	PAPER: THEORY (PAPER 1)
DURATION: 3 HOURS	MARKS: 100

SUPPLEMENTARY/SECOND OPPORTUNITY EXAMINATION QUESTION PAPER	
EXAMINER(S)	Mr. Ben Namabanda
MODERATOR:	Mr. Jackpelins Muundjua

INSTRUCTIONS	
<ol style="list-style-type: none">1. This paper consists of 6 (six) questions of equal value.2. Read all the questions carefully before answering.3. Answer any 4 (four) questions.4. Write clearly and legibly.	

THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)

QUESTION 1

As a potential public sector practitioner, your desire would be to ensure value for money in the provision of public goods and services to citizens in Namibia. Describe the characteristics of public goods you have studied. Use relevant examples to illustrate your answers. (25)

QUESTION 2

You are responsible for coordinating the budget preparation process in the Ministry of Finance. Explain the important features of programme budgeting. Indicate why you would continue to use programme budgeting as a technique. Use relevant examples to substantiate your answers. (25)

QUESTION 3

The Minister of Finance in Namibia is an important role player in financial management. Explain the broad categories of functions a minister of finance should perform in financial management. Use relevant examples to illustrate your answers. (25)

QUESTION 4

As a member of a procurement committee in a public sector institution in Namibia, you should be familiar with Section 43(2) of the Public Procurement Act No. 15 of 2015 which states, amongst others, that a bidding document must contain the methodology and criteria to be used in the evaluation of bids. By using relevant examples, describe tendering as a process in the procurement of goods and services. (25)

QUESTION 5

It is argued that unethical conduct can reduce public trust and confidence in the integrity and impartiality of public officials in Namibia. By making use of relevant examples, discuss any four categories of unethical conduct that relate to conflict of interest. (25)

QUESTION 6

As a project manager in the Ministry of Works and Transport in Namibia, you are expected to familiarise yourself with the principles that form the basis of good project and activity management, and the initial elements of project approval. By using relevant examples, outline the following:

- 6.1 Principles of good project management. [15]
- 6.2 Initial elements of project approval. [10] (25)

END OF PAPER