



PAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY

FACULTY OF COMMERCE, HUMAN SCIENCE AND EDUCATION

DEPARTMENT OF GOVERNANCE AND MANAGEMENT SCIENCES

QUALIFICATION : BACHELOR OF PUBLIC GOVERNANCE HONOURS	
QUALIFICATION CODE: 08BPGH	LEVEL: 8
COURSE CODE: PGM811S	COURSE NAME: PORTFOLIO AND PROGRAMME MANAGEMENT
DATE: JULY 2025	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

SECOND OPPORTUNITY EXAMINATION QUESTION PAPER	
EXAMINER	Dr. Fred Koita
MODERATOR:	Dr. Nespect Salom

<p style="text-align: center;">INSTRUCTIONS</p> <ol style="list-style-type: none">1. Answer all the three (3) questions.2. Read questions carefully before answering.3. Please write in legible handwriting and number your answers clearly.4. This is an open book examination.
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THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)

Question 1

- a) Define work breakdown structure (WBS) in the context of portfolio and programme management. Use a case study of your choice to motivate your answer. (10)
- b) What is the function of a work breakdown structure (WBS) in project management? Give practical examples from the case study to illustrate your answers. (20)

Question 2

The purpose of the Project Charter is to commission a project, and appoint, and give authority to the Project manager.

Develop the Project Charter of any development project of your choice. Include all the elements that would be required in the Project Charter.

(35)

Question 3

In any project, there are challenges encountered in the planning and implementation of the project. Identify any development project of your choice in Southern Africa and discuss the challenges and suggest methods to overcome these challenges.

(35)

Total: 100