



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

FACULTY OF COMMERCE, HUMAN SCIENCES AND EDUCATION

DEPARTMENT OF GOVERNANCE AND MANAGEMENT SCIENCES

QUALIFICATION : BACHELOR OF PUBLIC GOVERNANCE HONOURS	
QUALIFICATION CODE: 08BPGH	LEVEL: 8
COURSE CODE: PGM811S	COURSE NAME: Portfolio and Programme Management
DATE: JUNE 2025	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

FIRST OPPORTUNITY QUESTION PAPER	
EXAMINER:	Dr. Fred Koita
MODERATOR:	Dr. Nespect Salom

INSTRUCTIONS
<ol style="list-style-type: none">1. Answer all the three (3) questions.2. Please write in legible handwriting and number the answers clearly.3. This is an open book examination.

THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)

Question 1

a) Identify one successful development project that was implemented in a Southern Africa country.

(2)

b) Explain what is meant by Work Breakdown Structure. Using practical examples, what are the benefits of Work Breakdown Structure?

(8)

c) Create a Work Breakdown Structure (WBS) for your specific project. This WBS should be in outline form, with at least three high level activities with no more than three tasks under each activity. Assign resources to each task, and list which skills would be needed to fulfil each task. The information from your identified project should guide your answer.

(20)

(30 marks)

Question 2

Describe the objective of having a project risk management plan in place and the benefits a project risk management plan can have in terms of project success.

(35)

Question 3

Explain what is meant by qualitative and quantitative risk analysis and how important these analyses are for the prioritizing of risks. Please relate this to your specific project identified.

(35)

TOTAL: 100 Marks