



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

FACULTY OF COMMERCE, HUMAN SCIENCE AND EDUCATION

DEPARTMENT OF TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING

QUALIFICATION : DIPLOMA IN TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING : MANAGEMENT	
QUALIFICATION CODE: 06DTVM	LEVEL: 6
COURSE CODE: PMV630S	COURSE NAME: PROJECT MANAGEMENT WITHIN THE TVET ENVIRONMENT
SESSION: DECEMBER 2025	PAPER 2
DURATION: 3 HOURS	MARKS: 100

SECOND OPPORTUNITY QUESTION PAPER	
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INSTRUCTIONS	
<ol style="list-style-type: none">1. Answer ALL the questions.2. Read all the questions carefully before answering.3. Number the answers clearly	

THIS QUESTION PAPER CONSISTS OF 3 PAGES (Including this front page)



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Section A: Choose the correct answer.

[1 mark each]

1. Which of the following is an advantage of using project management:
 - a. Increased Efficiency & Productivity
 - b. Cost and Complexity
 - c. Shorter development times
2. Which of the following is not an example of a project?
 - a. A retail store manager works with employees to display a new clothing line
 - b. A college campus upgrades its technology infrastructure to provide wireless Internet access.
 - c. A full-time TVET Trainer at WVTC training her trainees.
3. Which of the following attributes does not define Projects?
 - a. A project has a unique purpose
 - b. A project is permanent
 - c. A project is made of a cross-functional team
4. Triple constraint or "iron triangle" refers:
 - a. Time
 - b. Risk
 - c. Scope
5. Which of the following aspects is not a tool/technique of Scope management?
 - a. Scope statements
 - b. Work breakdown structures
 - c. Net present value
6. Process Groups elements of project management include:
 - a. Closing
 - b. Scope
 - c. Risk
7. A Project has succeeded if:
 - a. The results of the project met its main objective
 - b. The project dissatisfied the customer/sponsor
 - c. The project did not meet scope, schedule, and cost goals
8. Knowledge areas elements of project management include:
 - a. Monitoring and Evaluation.
 - b. Planning
 - c. Schedule.
9. Strategic and business management skills needed by Project Managers include:
 - a. Understanding the process groups
 - b. Understanding the knowledge areas
 - c. Marketing
10. Communication management in project management includes:
 - a. Kickoff meetings
 - b. Ghant charts
 - c. Cost baselines



(Sub-total: 10 marks)

Section B:

Indicate whether the following statements are True or False. [1 mark each]

1. A project is a permanent endeavor.
2. A project must only have a start date.
3. Interpersonal and team skills in project management include active listening
4. Projects can only be recognized if they are large and only involve thousands of people.
5. A project does not require resources to succeed.
6. A program is a group of related projects, subsidiary programs and program activities.
7. All projects are similar.
8. The Process Groups Element of project management includes Scope, Schedule and Cost.
9. The Knowledge Areas of project management include Quality, Resource and Risk.
10. Stakeholders are the people affected by project activities.

[Sub-total: 10 marks]

Section C:

1. Explain 10 reasons why public sector projects fail. (1 mark for each reason; 1 mark for each explanation=20 marks)
2. Briefly describe a 24-month mobile workshop construction project for your trade that you are about to manage at your TVET centre. In doing so, please consider all the work, deliverables, boundaries, and constraints of a project to ensure everyone understands what is to be included and excluded. In addition, label your activities. (20 marks)

With the project described above in mind:

- 2.1 Construct a project network for the project. (20 marks)
- 2.2 Perform forward and backward passes. (10 marks)
- 2.3 Calculate slack values. (10 marks)

(Answer is open and unique for every student)

(Sub-total: 80 marks)

END OF PAPER

[100 MARKS]