



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

FACULTY OF COMMERCE, HUMAN SCIENCES AND EDUCATION

DEPARTMENT OF GOVERNANCE AND MANAGEMENT SCIENCES

QUALIFICATION: BACHELOR OF PUBLIC GOVERNANCE HONOURS	
QUALIFICATION CODE: 08BPGH	LEVEL: 8
COURSE CODE: GPP821S	COURSE NAME: GOVERNANCE OF PUBLIC PRIVATE PARTNERSHIPS
SESSION: OCTOBER/NOVEMBER 2025	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

FIRST OPPORTUNITY EXAMINATION QUESTION PAPER	
EXAMINER	DR FRED KOITA
MODERATOR:	DR NESPECT SALOM

INSTRUCTIONS
<ol style="list-style-type: none">1. Answer ALL questions.2. Write clearly and neatly.3. Number the answers clearly.4. As this is an open book assessment, you will need to display well-structured arguments that demonstrate your ability to apply, analyse, synthesize, compare, and evaluate theory with practice.

PERMISSABLE MATERIALS

1. Course Study Notes
2. Power Point Presentations

THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page)

QUESTION 1

Establishing effective and inclusive public private partnerships take time, and it is important to have the right framework from the start and review the structure and process on an ongoing basis to measure its success and failure.

Analyse the aspects to be considered to ensure effective public private partnerships (PPPs) and critically discuss the barriers to successful PPPs. Use relevant examples to substantiate your answer. (25)

QUESTION 2

The Public Private Partnerships (PPP) Guidance Manual by the Ministry of Finance sets clear guidelines and parameters as to the requirements of potential partners in PPP arrangements.

Evaluate the principles of PPP in Namibia and the potential partners in PPP.

(25)

QUESTION 3

Strong international competition requires the use of international best practice in preparing, procuring and monitoring PPP projects.

Using a case study, analyse the success factors in structuring PPP projects and the common reasons for failure.

(25)

QUESTION 4

PPP remain controversial among a range of stakeholders, partly because of the diverse range of stakeholders involved and the difficulty in reconciling their interests and concerns. Too often stakeholders have not been properly consulted or engaged in the process.

As the newly appointed Governor to the Kavango West region, prepare a presentation to the Kavango West Regional Council in which you discuss the need for stakeholder consultation and engagement.

(25)

TOTAL 100